

3600 M Street, Merced CA 95348-2898 (209) 384-6000 www.mccd.edu

September 5, 2025

Re: RFQ: 2025-11 North Valley THRIVE Industry Co-Coordinators for Clean Energy Sector Development in the North San Joaquin Valley("NSJV)

Dear HR&A Advisors Inc,

This shall constitute the District's Notice of Intent to Award the North Valley THRIVE Industry Co-Coordinators for Clean Energy Sector Development in the North San Joaquin Valley("NSJV) to HR&A Advisors Inc. The award is subject to the District's Board of Trustees' approval during the meeting at the Merced College Campus on Tuesday, September 9, 2025.

We appreciate your interest in doing business with Merced Community College District.

Sincerely,

Merced Community College District Joe Allison, Vice President of Administrative Services allison.j@mccd.edu 209-384-6201 3600 M Street Merced, CA 95348